Exhibit F-I-A

LEA Financial System

Combined Balance Sheet -- All Fund Types and Account Groups For Fiscal Year 2021, Fiscal Period 03

002 - Baldwin County Schools	nty Schools GOVERNMENTAL			1	PROPRIETARY	FIDUCIARY	ACCOUNT
		Special	Debt	Capital	Enterp/		GROUPS
Description	General	Revenue	Service	Projects	Internal	Trust Agency	F/A L/T Dept
Assets and Other Debits:							
Assets:							
Cash	\$47,823,836.69	\$50,671,325.12	\$33,637,645.76	\$43,960,499.70	\$0.00	\$2,346,121.89	\$0.00
Investments	\$30,287,673.93	\$220,532.27	\$740,649.91	\$0.00	\$0.00	\$1,678.37	\$0.00
Receivables	\$1,733,745.11	\$7,541,863.98	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Interfund Receivables	\$31,591.02	\$430,467.60	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Inventories	\$135,912.80	\$989,586.05	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Other Assets	(\$10,241.49)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fixed Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$583,101,307.54
Construction In Progress	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$87,739,064.82
Other Debits:							
Amounts Available	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$20,154,017.17
Amounts to be Provided	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$149,555,371.57
Other Debits							
Total Assets and Other Debits:	\$80,002,518.06	\$59,853,775.02	\$34,378,295.67	\$43,960,499.70	\$0.00	\$2,347,800.26	\$840,549,761.10
Liabilities and Fund Equity:							
Liabilities:							
Claims Payable	\$403,001.99	\$3,033,288.12	\$0.00	\$3,488.59	\$0.00	\$13,793.87	\$0.00
Interfund Payable	\$39,747.12	\$16,697.18	\$0.00	\$0.00	\$0.00	\$14,893.84	\$0.00
Other Liabilities	\$1,509,269.47	\$454,103.81	\$0.00	\$0.00	\$0.00	\$3,662.92	\$0.00
Long-Term Liabilities	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$169,709,388.74
Total Liabilities:	\$1,952,018.58	\$3,504,089.11	\$0.00	\$3,488.59	\$0.00	\$32,350.63	\$169,709,388.74
Fund Equity:							
Investments in General Fixed Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$670,840,372.36
Contributed Capital							
Reserved Fund Balance	\$3,569,810.84	\$17,994,399.27	\$4,097,620.74	\$3,618,655.74	\$0.00	\$229,007.95	\$0.00
Unreserved Fund balance	\$74,480,688.64	\$38,355,286.64	\$30,280,674.93	\$40,338,355.37	\$0.00	\$2,086,441.68	\$0.00
Total Fund Equity:	\$78,050,499.48	\$56,349,685.91	\$34,378,295.67	\$43,957,011.11	\$0.00	\$2,315,449.63	\$670,840,372.36
Total Liabilities and Fund Equity:	\$80,002,518.06	\$59,853,775.02	\$34,378,295.67	\$43,960,499.70	\$0.00	\$2,347,800.26	\$840,549,761.10

LEA Financial System

Combined Statement of Revenues, Expenditures, and Changes in Fund Balances All Governmental Fund Types and Expendable Trust Funds For Fiscal Year 2021, Fiscal Period 03

002 - Baldwin County Schools	GOVERNMENTAL			FIDUC		
	General	Special Revenue	Debt Service	Capital Projects	Expendable Trust	Total
Revenues						
State Sources	\$42,012,759.29	\$0.00	\$0.00	\$0.00	\$0.00	\$42,012,759.29
Federal Sources	\$0.00	\$9,193,274.21	\$0.00	\$0.00	\$0.00	\$9,193,274.21
Local Sources	\$47,308,415.57	\$7,548,400.12	\$0.00	\$602,973.55	\$661,863.65	\$56,121,652.89
Other Sources	\$38,947.49	\$0.00	\$0.00	\$0.00	\$0.00	\$38,947.49
Total Revenues:	\$89,360,122.35	\$16,741,674.33	\$0.00	\$602,973.55	\$661,863.65	\$107,366,633.88
Expenditures						
Instructional Services	\$41,705,000.93	\$4,228,234.80	\$0.00	\$0.00	\$177,094.27	\$46,110,330.00
Instructional Support Services	\$17,813,626.96	\$1,027,986.95	\$0.00	\$0.00	\$155,346.48	\$18,996,960.39
Operation & Maintenance Services	\$6,561,472.97	\$5,096,688.50	\$0.00	\$16,481.25	\$19,082.07	\$11,693,724.79
Auxiliary Services	\$3,504,139.57	\$2,568,695.22	\$0.00	\$0.00	\$28,457.87	\$6,101,292.66
General Administrative Services	\$2,663,424.84	\$123,932.75	\$0.00	\$0.00	\$0.00	\$2,787,357.59
Capital Outlay	\$0.00	\$767,084.21	\$0.00	\$5,820,560.83	\$0.00	\$6,587,645.04
Debt Service	\$0.00	\$0.00	\$5,376.41	\$87,064.91	\$5,217.78	\$97,659.10
Other Expenditures	\$1,220,496.95	\$2,325,565.05	\$0.00	\$0.00	\$137,831.51	\$3,683,893.51
Total Expenditures:	\$73,468,162.22	\$16,138,187.48	\$5,376.41	\$5,924,106.99	\$523,029.98	\$96,058,863.08
Other Fund Sources (Uses)						
Other Fund Sources:	\$670,085.89	\$2,565,504.83	\$3,011,291.13	\$0.00	\$43,157.98	\$6,290,039.83
Other Fund Uses:	\$4,532,776.11	\$704,216.98	\$0.00	\$0.00	\$54,241.11	\$5,291,234.20
Total Other Fund Sources (Uses):	(\$3,862,690.22)	\$1,861,287.85	\$3,011,291.13	\$0.00	(\$11,083.13)	\$998,805.63
Excess Revenues and Other Sources Over (Under) Expenditures and Other Fund Uses:	\$12,029,269.91	\$2,464,774.70	\$3,005,914.72	(\$5,321,133.44)	\$127,750.54	\$12,306,576.43
Beginning Fund Balance - October 1:	\$66,021,229.57	\$53,884,911.21	\$31,372,380.95	\$49,278,144.55	\$2,187,699.09	\$202,744,365.37
Ending Fund Balance:	\$78,050,499.48	\$56,349,685.91	\$34,378,295.67	\$43,957,011.11	\$2,315,449.63	\$215,050,941.80

LEA Financial System

Combined Statement of Revenues, Expenditures, and Changes in Fund Balances All Governmental Fund Types and Expendable Trust Funds Budget and Actual

For Fiscal Year 2021, Fiscal Period 03

002 - Baldwin County Schools	GENERAL		VARIANCE Favorable	SPECIA	VARIANCE Favorable	
Description	Budget	Actual	(Unfavorable)	Budget	Actual	(Unfavorable)
Revenues						
State Sources	\$163,355,063.00	\$42,012,759.29	(\$121,342,303.71)	\$0.00	\$0.00	\$0.00
Federal Sources	\$0.00	\$0.00	\$0.00	\$30,163,017.19	\$9,193,274.21	(\$20,969,742.98)
Local Sources	\$140,790,980.29	\$47,308,415.57	(\$93,482,564.72)	\$29,977,797.60	\$7,548,400.12	(\$22,429,397.48)
Other Sources	\$600,000.00	\$38,947.49	(\$561,052.51)	\$760,332.00	\$0.00	(\$760,332.00)
Total Revenues:	\$304,746,043.29	\$89,360,122.35	(\$215,385,920.94)	\$60,901,146.79	\$16,741,674.33	(\$44,159,472.46)
Expenditures						
Instructional Services	\$175,272,419.19	\$41,705,000.93	\$133,567,418.26	\$17,887,404.25	\$4,228,234.80	\$13,659,169.45
Instructional Support Services	\$56,282,585.51	\$17,813,626.96	\$38,468,958.55	\$5,259,014.55	\$1,027,986.95	\$4,231,027.60
Operation & Maintenance Services	\$18,457,129.00	\$6,561,472.97	\$11,895,656.03	\$16,842,986.52	\$5,096,688.50	\$11,746,298.02
Auxiliary Services	\$14,952,012.00	\$3,504,139.57	\$11,447,872.43	\$2,576,114.26	\$2,568,695.22	\$7,419.04
General Administrative Services	\$11,104,965.06	\$2,663,424.84	\$8,441,540.22	\$712,659.17	\$123,932.75	\$588,726.42
Special Revenue Outlay	\$70,000.00	\$0.00	\$70,000.00	\$3,781,116.00	\$767,084.21	\$3,014,031.79
General Service	\$0.00	\$0.00	\$0.00	\$26,000.00	\$0.00	\$26,000.00
Other Expenditures	\$4,957,897.48	\$1,220,496.95	\$3,737,400.53	\$21,925,308.44	\$2,325,565.05	\$19,599,743.39
Total Expenditures:	\$281,097,008.24	\$73,468,162.22	\$207,628,846.02	\$69,010,603.19	\$16,138,187.48	\$52,872,415.71
Other Financing Sources (Uses)						
Other Financing Sources:	\$1,835,002.87	\$670,085.89	(\$1,164,916.98)	\$5,330,995.00	\$2,565,504.83	(\$2,765,490.17)
Other Financing Uses:	\$38,017,716.26	\$4,532,776.11	\$33,484,940.15	\$0.00	\$704,216.98	(\$704,216.98)
Total Other Financing Sources (Uses):	(\$36,182,713.39)	(\$3,862,690.22)	\$32,320,023.17	\$5,330,995.00	\$1,861,287.85	(\$3,469,707.15)
Excess Revenues and Other Sources Over (Under) Expenditures and Other Uses:	(\$12,533,678.34)	\$12,029,269.91	\$24,562,948.25	(\$2,778,461.40)	\$2,464,774.70	\$5,243,236.10
Beginning Fund Balance - Oct. 1:	\$67,467,790.77	\$66,021,229.57	(\$1,446,561.20)	\$52,895,615.85	\$53,884,911.21	\$989,295.36
Ending Fund Balance:	\$54,934,112.43	\$78,050,499.48	\$23,116,387.05	\$50,117,154.45	\$56,349,685.91	\$6,232,531.46

LEA Financial System

Combined Statement of Revenues, Expenditures, and Changes in Fund Balances All Governmental Fund Types and Expendable Trust Funds Budget and Actual

For Fiscal Year 2021, Fiscal Period 03

002 - Baldwin County Schools	DEBT SERVICE		VARIANCE Favorable	CAPITAL PROJECTS		VARIANCE Favorable
Description	Budget	Actual	(Unfavorable)	Budget	Actual	(Unfavorable)
Revenues						
State Sources	\$323,708.46	\$0.00	(\$323,708.46)	\$9,254,310.54	\$0.00	(\$9,254,310.54)
Federal Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Local Sources	\$1,984,435.00	\$0.00	(\$1,984,435.00)	\$0.00	\$602,973.55	\$602,973.55
Other Sources	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues:	\$2,308,143.46	\$0.00	(\$2,308,143.46)	\$9,254,310.54	\$602,973.55	(\$8,651,336.99)
Expenditures						
Instructional Services	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Instructional Support Services	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operation & Maintenance Services	\$0.00	\$0.00	\$0.00	\$462,700.00	\$16,481.25	\$446,218.75
Auxiliary Services	\$0.00	\$0.00	\$0.00	\$2,252,022.00	\$0.00	\$2,252,022.00
Debt Administrative Services	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Outlay	\$0.00	\$0.00	\$0.00	\$58,595,500.44	\$5,820,560.83	\$52,774,939.61
Debt Service	\$28,570,008.95	\$5,376.41	\$28,564,632.54	\$2,116,893.43	\$87,064.91	\$2,029,828.52
Other Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenditures:	\$28,570,008.95	\$5,376.41	\$28,564,632.54	\$63,427,115.87	\$5,924,106.99	\$57,503,008.88
Other Financing Sources (Uses)						
Other Financing Sources:	\$32,686,721.26	\$3,011,291.13	(\$29,675,430.13)	\$25,000,000.00	\$0.00	(\$25,000,000.00)
Other Financing Uses:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Other Financing Sources (Uses):	\$32,686,721.26	\$3,011,291.13	(\$29,675,430.13)	\$25,000,000.00	\$0.00	(\$25,000,000.00)
Excess Revenues and Other Sources Over (Under) Expenditures and Other Uses:	\$6,424,855.77	\$3,005,914.72	(\$3,418,941.05)	(\$29,172,805.33)	(\$5,321,133.44)	\$23,851,671.89
Beginning Fund Balance - Oct. 1:	\$27,274,760.21	\$31,372,380.95	\$4,097,620.74	\$47,695,670.55	\$49,278,144.55	\$1,582,474.00
Ending Fund Balance:	\$33,699,615.98	\$34,378,295.67	\$678,679.69	\$18,522,865.22	\$43,957,011.11	\$25,434,145.89

Exhibit F-III-C

LEA Financial System

Combined Statement of Revenues, Expenditures, and Changes in Fund Balances
All Governmental Fund Types and Expendable Trust Funds
Budget and Actual

For Fiscal Year 2021, Fiscal Period 03

002 - Baldwin County Schools	EXPENDABLE TRUST		VARIANCE	TOTAL GOVERNMENT AND FUND TYPES AND EXPENDABLE TRUST FUNDS		VARIANCE
Description	Pudgot	Actual	Favorable	Pudgot	Actual	Favorable
Description	Budget	Actual	(Unfavorable)	Budget	Actual	(Unfavorable)
Revenues						
State Sources	\$0.00	\$0.00	\$0.00	\$172,933,082.00	\$42,012,759.29	(\$130,920,322.71)
Federal Sources	\$0.00	\$0.00	\$0.00	\$30,163,017.19	\$9,193,274.21	(\$20,969,742.98)
Local Sources	\$1,992,655.00	\$661,863.65	(\$1,330,791.35)	\$174,745,867.89	\$56,121,652.89	(\$118,624,215.00)
Other Sources	\$0.00	\$0.00	\$0.00	\$1,360,332.00	\$38,947.49	(\$1,321,384.51)
Total Revenues:	\$1,992,655.00	\$661,863.65	(\$1,330,791.35)	\$379,202,299.08	\$107,366,633.88	(\$271,835,665.20)
Expenditures						
Instructional Services	\$612,758.00	\$177,094.27	\$435,663.73	\$193,772,581.44	\$46,110,330.00	\$147,662,251.44
Instructional Support Services	\$446,912.00	\$155,346.48	\$291,565.52	\$61,988,512.06	\$18,996,960.39	\$42,991,551.67
Operation & Maintenance Services	\$51,174.00	\$19,082.07	\$32,091.93	\$35,813,989.52	\$11,693,724.79	\$24,120,264.73
Auxiliary Services	\$66,803.00	\$28,457.87	\$38,345.13	\$19,846,951.26	\$6,101,292.66	\$13,745,658.60
Expendable Administrative Services	\$0.00	\$0.00	\$0.00	\$11,817,624.23	\$2,787,357.59	\$9,030,266.64
Total Outlay	\$0.00	\$0.00	\$0.00	\$62,446,616.44	\$6,587,645.04	\$55,858,971.40
Expendable Service	\$0.00	\$5,217.78	(\$5,217.78)	\$30,712,902.38	\$97,659.10	\$30,615,243.28
Other Expenditures	\$371,532.00	\$137,831.51	\$233,700.49	\$27,254,737.92	\$3,683,893.51	\$23,570,844.41
Total Expenditures:	\$1,549,179.00	\$523,029.98	\$1,026,149.02	\$443,653,915.25	\$96,058,863.08	\$347,595,052.17
Other Financing Sources (Uses)						
Other Financing Sources:	\$0.00	\$43,157.98	\$43,157.98	\$64,852,719.13	\$6,290,039.83	(\$58,562,679.30)
Other Financing Uses:	\$0.00	\$54,241.11	(\$54,241.11)	\$38,017,716.26	\$5,291,234.20	\$32,726,482.06
Total Other Financing Sources (Uses):	\$0.00	(\$11,083.13)	(\$11,083.13)	\$26,835,002.87	\$998,805.63	(\$25,836,197.24)
Excess Revenues and Other Sources Over (Under) Expenditures and Other Uses:	\$443,476.00	\$127,750.54	(\$315,725.46)	(\$37,616,613.30)	\$12,306,576.43	\$49,923,189.73
Beginning Fund Balance - Oct. 1:	\$2,187,699.09	\$2,187,699.09	\$0.00	\$197,521,536.47	\$202,744,365.37	\$5,222,828.90
Ending Fund Balance:	\$2,631,175.09	\$2,315,449.63	(\$315,725.46)	\$159,904,923.17	\$215,050,941.80	\$55,146,018.63